

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 10-Q

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended July 31, 2025

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ____ to ____

Commission File Number: 001-38166

CONCRETE PUMPING HOLDINGS, INC.

(Exact name of Registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

83-1779605

(I.R.S. Employer Identification No.)

500 E. 84th Avenue, Suite A-5

Thornton, Colorado

(Address of principal executive offices)

80229

(Zip Code)

(303) 289-7497

(Registrant's telephone number, including area code)

None

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.0001 per share	BBCP	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐
Non-accelerated filer ☐
Emerging growth company ☐

Accelerated filer ☒
Smaller reporting company ☒

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of August 29, 2025, the registrant had 51,474,450 shares of common stock, par value \$0.0001 per share, issued and outstanding.

CONCRETE PUMPING HOLDINGS, INC.
QUARTERLY REPORT ON FORM 10-Q
FOR THE PERIOD ENDED JULY 31, 2025

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PART I

ITEM 1. Financial Statements

Concrete Pumping Holdings, Inc. Condensed Consolidated Balance Sheets (Unaudited)

	As of July 31, 2025	As of October 31, 2024
<i>(in thousands, except per share amounts)</i>		
Current assets:		
Cash and cash equivalents	\$ 41,001	\$ 43,041
Receivables, net of allowance for doubtful accounts of \$879 and \$916, respectively	52,396	56,441
Inventory	7,454	5,922
Prepaid expenses and other current assets	11,918	6,956
Total current assets	112,769	112,360
Property, plant and equipment, net	414,908	415,726
Intangible assets, net	96,829	105,612
Goodwill	223,743	222,996
Right-of-use operating lease assets	24,257	26,179
Other non-current assets	11,373	12,578
Deferred financing costs	2,152	2,539
Total assets	\$ 886,031	\$ 897,990
Current liabilities:		
Revolving loan	\$ -	\$ 20
Operating lease obligations, current portion	5,014	4,817
Accounts payable	8,061	7,668
Accrued payroll and payroll expenses	14,400	14,303
Accrued expenses and other current liabilities	36,019	28,673
Income taxes payable	877	850
Total current liabilities	64,371	56,331
Long term debt, net of discount for deferred financing costs	417,629	373,260
Operating lease obligations, non-current	19,776	21,716
Deferred income taxes	86,193	86,647
Other non-current liabilities	11,741	13,321
Total liabilities	599,710	551,275
Commitments and contingencies (Note 14)		
Zero-dividend convertible perpetual preferred stock, \$0.0001 par value, 2,450,980 shares issued and outstanding as of July 31, 2025 and October 31, 2024	25,000	25,000
Stockholders' equity		
Common stock, \$0.0001 par value, 500,000,000 shares authorized, 51,540,028 and 53,273,644 issued and outstanding as of July 31, 2025 and October 31, 2024, respectively	6	6
Additional paid-in capital	389,263	386,313
Treasury stock	(39,817)	(25,881)
Accumulated other comprehensive income (loss)	2,185	(483)
Accumulated deficit	(90,316)	(38,240)
Total stockholders' equity	261,321	321,715
Total liabilities and stockholders' equity	\$ 886,031	\$ 897,990

The accompanying notes are an integral part of these condensed consolidated financial statements.

Concrete Pumping Holdings, Inc.
Condensed Consolidated Statements of Operations
(Unaudited)

	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
<i>(in thousands, except per share amounts)</i>				
Revenue	\$ 103,676	\$ 109,617	\$ 284,080	\$ 314,390
Cost of operations	63,287	65,112	176,274	194,804
Gross profit	40,389	44,505	107,806	119,586
General and administrative expenses	27,459	27,880	83,131	89,450
Income from operations	12,930	16,625	24,675	30,136
Other income (expense):				
Interest expense and amortization of deferred financing costs	(8,399)	(6,318)	(23,168)	(19,744)
Loss on extinguishment of debt	-	-	(1,392)	-
Interest income	273	58	946	148
Change in fair value of warrant liabilities	-	-	-	130
Other income, net	228	276	290	360
Total other expense	(7,898)	(5,984)	(23,324)	(19,106)
Income before income taxes	5,032	10,641	1,351	11,030
Income tax expense	1,333	3,081	295	4,250
Net income	3,699	7,560	1,056	6,780
Less accretion of liquidation preference on preferred stock	(441)	(440)	(1,309)	(1,310)
Income (loss) available to common shareholders	\$ 3,258	\$ 7,120	\$ (253)	\$ 5,470
Weighted average common shares outstanding (Note 11)				
Basic	51,696	53,699	52,435	53,556
Diluted	51,906	53,775	52,435	54,191
Net income (loss) per common share (Note 11)				
Basic	\$ 0.07	\$ 0.13	\$ -	\$ 0.10
Diluted	\$ 0.07	\$ 0.13	\$ -	\$ 0.10

The accompanying notes are an integral part of these condensed consolidated financial statements.

Concrete Pumping Holdings, Inc.
Condensed Consolidated Statements of Comprehensive Income
(Unaudited)

<i>(in thousands)</i>	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
Net income	\$ 3,699	\$ 7,560	\$ 1,056	\$ 6,780
Other comprehensive income:				
Foreign currency translation adjustment	(904)	2,315	2,668	4,874
Total comprehensive income	\$ 2,795	\$ 9,875	\$ 3,724	\$ 11,654

The accompanying notes are an integral part of these condensed consolidated financial statements.

Concrete Pumping Holdings, Inc.
Condensed Consolidated Statements of Changes in Stockholders' Equity
(Unaudited)

	Common Stock		Additional Paid-In Capital	Treasury Stock	Accumulated Other Comprehensive Income (Loss)	Accumulated Deficit	Total
<i>(in thousands, except share amounts)</i>	Shares	Amount					
Balance, April 30, 2025	52,132,683	\$ 6	\$ 388,737	\$ (35,972)	\$ 3,089	\$ (94,015)	\$ 261,845
Stock-based compensation expense	-	-	526	-	-	-	526
Treasury shares purchased under share repurchase program	(592,655)	-	-	(3,845)	-	-	(3,845)
Net income	-	-	-	-	-	3,699	3,699
Foreign currency translation adjustment	-	-	-	-	(904)	-	(904)
Balance, July 31, 2025	<u>51,540,028</u>	<u>\$ 6</u>	<u>\$ 389,263</u>	<u>\$ (39,817)</u>	<u>\$ 2,185</u>	<u>\$ (90,316)</u>	<u>\$ 261,321</u>
Balance, April 30, 2024	53,741,044	\$ 6	\$ 384,585	\$ (18,131)	\$ (2,932)	\$ (55,227)	\$ 308,301
Stock-based compensation expense	-	-	644	-	-	-	644
Forfeiture/cancellation of restricted stock	(812)	-	-	-	-	-	-
Shares issued under stock-based program	709,192	-	-	-	-	-	-
Treasury shares purchased from shares issued under stock-based program	(330,982)	-	-	(1,683)	-	-	(1,683)
Treasury shares purchased under share repurchase program	(370,419)	-	-	(2,460)	-	-	(2,460)
Net income	-	-	-	-	-	7,560	7,560
Foreign currency translation adjustment	-	-	-	-	2,315	-	2,315
Balance, July 31, 2024	<u>53,748,023</u>	<u>\$ 6</u>	<u>\$ 385,229</u>	<u>\$ (22,275)</u>	<u>\$ (617)</u>	<u>\$ (47,667)</u>	<u>\$ 314,676</u>

Concrete Pumping Holdings, Inc.
Condensed Consolidated Statements of Changes in Stockholders' Equity
(Unaudited)

	Common Stock		Additional Paid-In Capital	Treasury Stock	Accumulated Other Comprehensive Income (Loss)	Accumulated Deficit	Total
<i>(in thousands, except share amounts)</i>	Shares	Amount					
Balance, October 31, 2024	53,273,644	\$ 6	\$ 386,313	\$ (25,881)	\$ (483)	\$ (38,240)	\$ 321,715
Stock-based compensation expense	-	-	1,431	-	-	-	1,431
Shares issued under stock-based program	416,546	-	1,519	-	-	-	1,519
Treasury shares purchased from shares issued under stock-based program	(246,121)	-	-	(2,166)	-	-	(2,166)
Treasury shares purchased under share repurchase program	(1,904,041)	-	-	(11,770)	-	-	(11,770)
Dividend	-	-	-	-	-	(53,132)	(53,132)
Net income	-	-	-	-	-	1,056	1,056
Foreign currency translation adjustment	-	-	-	-	2,668	-	2,668
Balance, July 31, 2025	<u>51,540,028</u>	<u>\$ 6</u>	<u>\$ 389,263</u>	<u>\$ (39,817)</u>	<u>\$ 2,185</u>	<u>\$ (90,316)</u>	<u>\$ 261,321</u>
Balance, October 31, 2023	54,757,445	\$ 6	\$ 383,286	\$ (15,114)	\$ (5,491)	\$ (54,447)	\$ 308,240
Stock-based compensation expense	-	-	1,917	-	-	-	1,917
Forfeiture/cancellation of restricted stock	(751,397)	-	-	-	-	-	-
Shares issued under stock-based program	842,041	-	26	-	-	-	26
Treasury shares purchased from shares issued under stock-based program	(522,524)	-	-	(3,184)	-	-	(3,184)
Treasury shares purchased under share repurchase program	(577,542)	-	-	(3,977)	-	-	(3,977)
Net income	-	-	-	-	-	6,780	6,780
Foreign currency translation adjustment	-	-	-	-	4,874	-	4,874
Balance, July 31, 2024	<u>53,748,023</u>	<u>\$ 6</u>	<u>\$ 385,229</u>	<u>\$ (22,275)</u>	<u>\$ (617)</u>	<u>\$ (47,667)</u>	<u>\$ 314,676</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

Concrete Pumping Holdings, Inc.
Condensed Consolidated Statements of Cash Flows
(Unaudited)

	For the Nine Months Ended July 31,	
	2025	2024
<i>(in thousands)</i>		
Net income	\$ 1,056	\$ 6,780
Adjustments to reconcile net income to net cash provided by operating activities:		
Non-cash operating lease expense	3,913	3,841
Foreign currency adjustments	(26)	(890)
Depreciation	31,454	31,345
Deferred income taxes	(803)	2,693
Amortization of deferred financing costs	1,311	1,336
Amortization of intangible assets	8,968	11,482
Stock-based compensation expense	1,431	1,917
Change in fair value of warrant liabilities	-	(130)
Loss on extinguishment of debt	1,392	-
Net gain on the sale of property, plant and equipment	(609)	(1,412)
Other operating activities	(47)	72
Net changes in operating assets and liabilities:		
Receivables	4,353	7,227
Inventory	(1,447)	301
Other operating assets	(6,978)	(551)
Accounts payable	(565)	(1,668)
Other operating liabilities	6,447	2,131
Net cash provided by operating activities	49,850	64,474
Cash flows from investing activities:		
Purchases of property, plant and equipment	(34,230)	(37,484)
Proceeds from sale of property, plant and equipment	6,028	7,472
Net cash used in investing activities	(28,202)	(30,012)
Cash flows from financing activities:		
Proceeds on long term debt	425,000	-
Payments on long term debt	(375,000)	-
Proceeds on revolving loan	188,229	230,398
Payments on revolving loan	(188,249)	(249,352)
Dividends paid	(53,132)	-
Payment of debt issuance costs	(8,163)	-
Purchase of treasury stock	(12,315)	(7,161)
Other financing activities	(204)	1,343
Net cash used in financing activities	(23,834)	(24,772)
Effect of foreign currency exchange rate changes on cash	146	782
Net increase (decrease) in cash and cash equivalents	(2,040)	10,472
Cash and cash equivalents:		
Beginning of period	43,041	15,861
End of period	\$ 41,001	\$ 26,333

The accompanying notes are an integral part of these condensed consolidated financial statements.

Concrete Pumping Holdings, Inc.
Notes to the Condensed Consolidated Financial Statements (Unaudited)

Note 1. Organization and Description of Business**Organization**

Concrete Pumping Holdings, Inc. (the "Company") is a Delaware corporation headquartered in Thornton, Colorado. The condensed consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries including Brundage-Bone Concrete Pumping, Inc. ("Brundage-Bone"), Camfaud Group Limited ("Camfaud") and Eco-Pan, Inc. ("Eco-Pan").

Nature of business

Brundage-Bone is a concrete pumping service provider in the United States ("U.S.") and Camfaud is a concrete pumping service provider in the United Kingdom ("U.K."). Their core business is the provision of concrete pumping services to general contractors and concrete finishing companies in the commercial, infrastructure and residential sectors. Most often equipment returns to a "home base" nightly and Brundage-Bone and Camfaud do not contract to purchase, mix, or deliver concrete. Brundage-Bone has approximately 95 branch locations across 23 states, with its corporate headquarters in Thornton, Colorado. Camfaud has approximately 35 branch locations throughout the U.K., with its corporate headquarters in Epping (near London), England.

Eco-Pan provides industrial cleanup and containment services, primarily to customers in the construction industry. Eco-Pan offers pans and roll-off containers that are specifically designed to hold waste products from concrete and other industrial cleanup operations. Eco-Pan has 23 operating locations across the U.S. with its corporate headquarters in Thornton, Colorado. In addition, we have concrete waste management operations under our Eco-Pan brand name in the U.K. and currently operate from a shared Camfaud location.

Seasonality

The Company's sales are historically seasonal, with lower revenue in the first quarter and higher revenue in the fourth quarter of each year. Such seasonality also causes the Company's working capital cash flow requirements to vary from quarter to quarter and primarily depends on the variability of weather patterns with the Company generally having lower sales volume during the winter and spring months.

Note 2. Summary of Significant Accounting Policies

We describe our significant accounting policies in Note 2 of the notes to the consolidated financial statements in our annual report on [Form 10-K for the year ended October 31, 2024 \("Annual Report"\)](#). During the nine months ended July 31, 2025, there were no changes to those accounting policies.

Basis of presentation

We have prepared these unaudited condensed consolidated financial statements based on Securities and Exchange Commission ("SEC") rules that permit reduced disclosure for interim periods. These financial statements include all adjustments that are necessary for a fair statement of our consolidated results of operations, financial condition and cash flows for the periods shown, including normal, recurring accruals and other items. The consolidated results of operations for the interim periods presented are not necessarily indicative of results for the full year.

The year-end condensed consolidated balance sheet was derived from audited financial statements but does not include all disclosures required by generally accepted accounting principles in the United States ("GAAP"). These condensed consolidated financial statements and the accompanying notes should be read in conjunction with the audited consolidated financial statements and the notes thereto included in our [Annual Report](#).

Certain prior period amounts have been reclassified in order to conform to the current year presentation.

During the first quarter of fiscal year 2025, the Company updated its allocation methodology of corporate costs to better align with the manner in which the Company now allocates resources and measures performance. As a result, segment results for prior periods have been reclassified to conform to the current period presentation. For further discussion, see [Note 15](#).

Use of estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Recently issued accounting pronouncements not yet effective

ASU 2023-07, Improvements to Reportable Segment Disclosures ("ASU 2023-07") - In November 2023, the FASB issued ASU No. 2023-07, which improves reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. In addition, the amendments enhance interim disclosure requirements, clarify circumstances in which an entity can disclose multiple segment measures of profit or loss, provide new segment disclosure requirements for entities with a single reportable segment, and contain other disclosure requirements. The purpose of the amendments is to enable investors to better understand an entity's overall performance and assess potential future cash flows. This ASU is effective for public companies with annual reporting periods beginning after December 15, 2023, and interim reporting periods within annual reporting periods beginning after December 15, 2024, with early adoption permitted. The Company will adopt the standard during the fourth quarter of its fiscal year ending October 31, 2025, and is currently evaluating the effects that the adoption of this guidance will have on related disclosures.

ASU 2023-09, Improvements to Income Tax Disclosures ("ASU 2023-09") - In December 2023, the FASB issued ASU No. 2023-09, which requires disaggregated information about a reporting entity's effective tax rate reconciliation as well as information on income taxes paid. The standard is intended to benefit investors by providing more detailed income tax disclosures that would be useful in making capital allocation decisions. This ASU is effective for public companies with annual reporting periods beginning after December 15, 2024, with early adoption permitted. The Company will adopt the standard during the fourth quarter of its fiscal year ending October 31, 2026, and is currently evaluating the effects that the adoption of this guidance will have on related disclosures.

ASU 2024-03, Reporting Comprehensive Income - Expense Disaggregation Disclosures ("ASU 2024-03") - In November 2024, the FASB issued ASU No. 2024-03, which requires additional information about specific expense categories in the notes to financial statements for both interim and annual reporting periods. This ASU is effective for public companies with annual reporting periods beginning after December 15, 2026, and interim reporting periods within annual reporting periods beginning after December 15, 2027, with early adoption permitted. The Company is currently evaluating the effects that the adoption of this guidance will have on its consolidated financial statements.

Note 3. Prepaid Expenses and Other Current Assets

The significant components of prepaid expenses and other current assets as of July 31, 2025 and October 31, 2024 are comprised of the following:

<i>(in thousands)</i>	As of July 31, 2025	As of October 31, 2024
Expected recoveries related to self-insured commercial liabilities	\$ 902	\$ 3,155
Prepaid insurance	7,403	1,462
Prepaid licenses and deposits	1,518	884
Other current assets and prepaids	2,095	1,455
Total prepaid expenses and other current assets	<u>\$ 11,918</u>	<u>\$ 6,956</u>

Note 4. Property, Plant and Equipment

The significant components of property, plant and equipment as of July 31, 2025 and October 31, 2024 are comprised of the following:

<i>(in thousands)</i>	As of July 31, 2025	As of October 31, 2024
Land, building and improvements	\$ 32,941	\$ 32,724
Machinery and equipment	557,787	534,014
Transportation equipment	12,206	11,133
Furniture and office equipment	4,484	4,187
Property, plant and equipment, gross	607,418	582,058
Less accumulated depreciation	(192,510)	(166,332)
Property, plant and equipment, net	<u>\$ 414,908</u>	<u>\$ 415,726</u>

For the three and nine months ended July 31, 2025 and 2024 depreciation expense is as follows:

<i>(in thousands)</i>	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
Cost of operations	\$ 9,833	\$ 10,221	\$ 29,460	\$ 29,617
General and administrative expenses	895	560	1,994	1,728
Total depreciation expense	<u>\$ 10,728</u>	<u>\$ 10,781</u>	<u>\$ 31,454</u>	<u>\$ 31,345</u>

Note 5. Goodwill and Intangible Assets

The Company has recognized goodwill and certain intangible assets in connection with prior business combinations.

There were no triggering events during the nine months ended July 31, 2025. The Company will continue to evaluate its goodwill and intangible assets in future quarters.

The following table summarizes the composition of intangible assets as of July 31, 2025 and October 31, 2024:

As of July 31, 2025						
(in thousands)	Weighted Average Remaining Life (in Years)	Gross Carrying Value	Accumulated Impairment	Accumulated Amortization	Foreign Currency Translation Adjustment	Net Carrying Amount
Intangibles subject to amortization:						
Customer relationship	8.4	\$ 195,126	\$ -	\$ (152,452)	\$ 1,321	\$ 43,995
Trade name	3.4	5,097	-	(3,590)	351	1,858
Assembled workforce	0.6	1,650	-	(1,611)	-	39
Noncompete agreements	2.2	1,200	-	(763)	-	437
Indefinite-lived intangible assets:						
Trade names (indefinite life)	-	55,500	(5,000)	-	-	50,500
Total intangibles		<u>\$ 258,573</u>	<u>\$ (5,000)</u>	<u>\$ (158,416)</u>	<u>\$ 1,672</u>	<u>\$ 96,829</u>
As of October 31, 2024						
(in thousands)	Weighted Average Remaining Life (in Years)	Gross Carrying Value	Accumulated Impairment	Accumulated Amortization	Foreign Currency Translation Adjustment	Net Carrying Amount
Intangibles subject to amortization:						
Customer relationship	9.1	\$ 195,126	\$ -	\$ (144,132)	\$ 1,191	\$ 52,185
Trade name	4.1	5,097	-	(3,181)	296	2,212
Assembled workforce	1.1	1,650	-	(1,522)	-	128
Noncompete agreements	2.9	1,200	-	(613)	-	587
Indefinite-lived intangible assets:						
Trade names (indefinite life)	-	55,500	(5,000)	-	-	50,500
Total intangibles		<u>\$ 258,573</u>	<u>\$ (5,000)</u>	<u>\$ (149,448)</u>	<u>\$ 1,487</u>	<u>\$ 105,612</u>

Amortization expense for the three months ended July 31, 2025 and 2024 was \$2.9 million and \$3.7 million, respectively. Amortization expense for the nine months ended July 31, 2025 and 2024 was \$9.0 million and \$11.5 million, respectively.

The changes in the carrying value of goodwill by reportable segment for the nine months ended July 31, 2025 are as follows:

(in thousands)	U.S. Concrete Pumping	U.K. Operations	U.S. Concrete Waste Management Services	Total
Balance as of October 31, 2024	\$ 147,482	\$ 26,381	\$ 49,133	\$ 222,996
Foreign currency translation	-	747	-	747
Balance as of July 31, 2025	<u>\$ 147,482</u>	<u>\$ 27,128</u>	<u>\$ 49,133</u>	<u>\$ 223,743</u>

Note 6. Long Term Debt and Revolving Lines of Credit

The table below is a summary of the composition of the Company's debt balances as of July 31, 2025 and October 31, 2024:

<i>(in thousands)</i>	Interest Rates	Maturities	July 31, 2025	October 31, 2024
ABL Facility - short term	Varies	September 2029	\$ -	\$ 20
Senior notes due 2026 - all long term	6.000%	February 2026	-	375,000
Senior notes due 2032 - all long term	7.500%	February 2032	425,000	-
Total debt, gross			425,000	375,020
Less: Unamortized deferred financing costs offsetting long term debt			(7,371)	(1,740)
Less: Current portion			-	(20)
Long term debt, net of unamortized deferred financing costs			<u>\$ 417,629</u>	<u>\$ 373,260</u>

On January 31, 2025, Brundage-Bone Concrete Pumping Holdings Inc., a Delaware corporation (the "Issuer") and a wholly-owned subsidiary of the Company, closed its private offering of \$425.0 million in aggregate principal amount of senior secured second lien notes due 2032 (the "2032 Notes"), issued pursuant to an indenture, among the Issuer, the Company, the other Guarantors (as defined below), Deutsche Bank Trust Company Americas, as trustee and as collateral agent (the "Indenture"). The 2032 Notes were issued at par and bear interest at a fixed rate of 7.500% per annum. The Issuer's obligations under the 2032 Notes are jointly and severally guaranteed on a senior secured basis by the Company, Concrete Pumping Intermediate Acquisition Corp. and each of the Issuer's domestic, wholly-owned subsidiaries that is a borrower or a guarantor under the ABL Facility (collectively, the "Guarantors"). The proceeds from the 2032 Notes were used to pay the redemption price for all of the Company's outstanding 6.000% senior secured second lien notes due 2026 (the "2026 Notes") and to pay related fees and expenses thereto. In addition, the remainder of the net proceeds, together with cash on hand, were used to pay a special cash dividend of \$1.00 per share of common stock of the Company on February 3, 2025.

The pay-off of the 2026 Notes was treated as a debt extinguishment. In accordance with debt extinguishment accounting rules, the Company recorded \$4.4 million in debt extinguishment costs related to the write-off of all unamortized deferred debt issuance costs that were related to the 2026 Notes and capitalized \$7.9 million of debt issuance costs related to the 2032 Notes.

Summarized terms of the 2032 Notes are as follows:

- Provides for an original aggregate principal amount of \$425.0 million;
- The 2032 Notes will mature and be due and payable in full on February 1, 2032;
- The 2032 Notes bear interest at a rate of 7.500% per annum, payable on February 1st and August 1st of each year;
- The Notes are jointly and severally guaranteed on a senior secured basis by the Company, Concrete Pumping Intermediate Acquisition Corp. (“Intermediate Holdings”) and each of the Issuer’s domestic, wholly-owned subsidiaries (the “Guarantors”) that is a borrower under or guarantees the ABL Facility. The Notes and the guarantees will be secured on a second-priority basis by all the assets of the Issuer and the Guarantors that secure the obligations under the ABL Facility, subject to certain exceptions. The Notes and the guarantees will be the Issuer’s and the Guarantors’ senior secured obligations, will rank equally with all of the Issuer’s and the Guarantors’ existing and future senior indebtedness and will rank senior to all of the Issuer’s and the Guarantors’ existing and future subordinated indebtedness. The Notes will be structurally subordinated to all existing and future indebtedness and liabilities of the Company’s subsidiaries that do not guarantee the Notes.
- The Indenture contains certain covenants applicable to the Issuer and its restricted subsidiaries. These covenants limit, among other things, the Issuer’s ability and the ability of its restricted subsidiaries to: incur additional indebtedness and issue certain preferred stock; make certain investments, distributions and other restricted payments; create or incur certain liens; merge, consolidate or transfer all or substantially all assets; enter into certain transactions with affiliates; and sell or otherwise dispose of certain assets. These covenants are subject to important exceptions and qualifications.

The outstanding principal amount of the 2032 Notes as of July 31, 2025 was \$425.0 million and as of that date, the Company was in compliance with all covenants under the Indenture.

On September 6, 2024, the ABL Facility was amended to, among other changes, (1) increase the maximum revolver borrowings available to be drawn thereunder from \$225.0 million to \$350.0 million, (2) increase the letter of credit sublimit from \$22.5 million to \$32.5 million and (3) extend the maturity of the ABL Facility to the earlier of (a) September 6, 2029 or (b) the date that is 180 days prior to (i) the final stated maturity date of the 2032 Notes or (ii) the date the 2032 Notes become due and payable. The ABL Facility also provides for an uncommitted accordion feature under which the borrowers under the ABL Facility can, subject to specified conditions, increase the ABL Facility by up to an additional \$25.0 million. Of the \$125.0 million in incremental commitments, \$75.0 million was provided by Bank of America, N.A. and \$50.0 million was provided by PNC Bank, N.A. The amended ABL Facility was treated as a debt modification. The Company capitalized an additional \$.2 million of debt issuance costs related to the September 6, 2024 ABL Facility amendment. The preexisting unamortized deferred costs of \$1.4 million and the additional costs of \$1.2 million are being amortized from September 6, 2024 through September 6, 2029.

There was no outstanding balance under the ABL Facility as of July 31, 2025 and as of that date, the Company was in compliance with all debt covenants. Borrowings are generally in the form of short-term fixed rate loans that can be extended to mature on the earlier of (a) September 6, 2029 or (b) the date that is 180 days prior to (i) the final stated maturity date of the 2032 Notes or (ii) the date the 2032 Notes become due and payable. Amounts borrowed may be repaid at any time, subject to the terms and conditions of the agreement.

The Company utilizes the ABL Facility to support its working capital arrangement.

In addition, as of July 31, 2025 the Company had \$1.1 million in credit line reserves and a letter of credit balance of \$16.2 million.

As of July 31, 2025 we had \$317.0 million of available borrowing capacity under the ABL Facility. Debt issuance costs related to revolving credit facilities are capitalized and reflected as an asset in deferred financing costs in the accompanying condensed consolidated balance sheets. The Company had capitalized debt issuance costs related to the revolving credit facilities of \$2.2 million as of July 31, 2025.

Note 7. Stockholders' Equity

Share Repurchase Program

In June 2025, the board of directors of the Company approved a \$15.0 million increase to the Company's share repurchase program. Including this increase, there have been a total of \$50.0 million in authorizations since the inception of the share repurchase program in June 2022. In March 2025, the board of directors of the Company approved the extension of the expiration date of the existing share repurchase program, from March 31, 2025 to December 31, 2026.

The repurchase program permits shares to be repurchased in the open market, by block purchase, in privately negotiated transactions, in one or more transactions from time to time, or pursuant to any trading plan adopted in accordance with Rule 10b5-1 of the Securities Exchange Act of 1934, as amended, (the "Exchange Act"). Open market purchases will be conducted in accordance with the limitations set forth in Rule 10b-18 of the Exchange Act and other applicable legal and regulatory requirements. The repurchase program may be suspended, terminated, extended or otherwise modified by the board of directors without notice at any time for any reason, including, without limitation, market conditions, the cost of repurchasing shares, the availability of alternative investment opportunities, capital and liquidity objectives, and other factors deemed appropriate by the Company's management.

The following table summarizes the shares repurchased, total cost of shares repurchased and average price per share for the three and nine months ended July 31, 2025 and 2024. All repurchases were at market value.

	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
(in thousands, except price per share)				
Shares repurchased	593	371	1,904	578
Total cost of shares repurchased	\$ 3,845	\$ 2,460	\$ 11,770	\$ 3,977
Average price per share	\$ 6.48	\$ 6.64	\$ 6.18	\$ 6.89

Note 8. Revenue Recognition

The table below summarizes our revenues as presented in our unaudited condensed consolidated statements of operations for the periods ended July 31, 2025 and 2024 by revenue type:

	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
(in thousands)				
Service revenue	\$ 94,159	\$ 100,575	\$ 257,379	\$ 289,262
Lease fixed revenue	6,077	5,744	16,683	15,516
Lease variable revenue	3,440	3,298	10,018	9,612
Total revenue	\$ 103,676	\$ 109,617	\$ 284,080	\$ 314,390

For further information, see Note 2 of the notes to consolidated financial statements in our [Annual Report](#).

Note 9. Income Taxes

The following table summarizes income before income taxes and income tax expense for the three and nine months ended July 31, 2025 and 2024:

	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
(in thousands)				
Income before income taxes	\$ 5,032	\$ 10,641	\$ 1,351	\$ 11,030
Income tax expense	\$ 1,333	\$ 3,081	\$ 295	\$ 4,250

For the three months ended July 31, 2025 and 2024, the Company's effective tax rate was 26.5% and 29.0%, respectively. The comparability of effective tax rates between both periods was primarily impacted by disqualifying dispositions on stock options in fiscal 2025.

For the nine months ended July 31, 2025 and 2024, the Company's effective tax rate was 21.8% and 38.5%, respectively. The comparability of effective tax rates between both periods was primarily impacted by excess tax deficiencies from share-based compensation in fiscal 2024.

On July 4, 2025, the U.S. government enacted The One Big Beautiful Bill Act of 2025 which includes, among other provisions, the reinstatement of bonus depreciation on qualified property and modifications to the calculation for excess business interest expense limitation under §163(j) to the current tax estimate. Changes in tax laws may affect recorded deferred tax assets and deferred tax liabilities and our effective tax rate in the future and we continue to evaluate the impacts the new legislation will have on the condensed consolidated financial statements. We do not expect any material change to our effective tax rate or cash flows in the current fiscal year as a result of these changes.

Note 10. Stock-Based Compensation

Pursuant to the Concrete Pumping Holdings, Inc. 2018 Omnibus Incentive Plan, the Company has granted stock-based awards to certain employees in the U.S. and U.K.

The following table summarizes realized compensation expense related to stock options and restricted stock awards in the accompanying condensed consolidated statements of operations:

	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
(in thousands)				
Compensation expense – restricted stock	\$ 475	\$ 580	\$ 1,298	\$ 1,710
Compensation expense – stock options	51	64	133	207
Total	\$ 526	\$ 644	\$ 1,431	\$ 1,917

Note 11. Earnings Per Share

The table below shows our basic and diluted EPS calculations for the three and nine months ended July 31, 2025 and 2024:

	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
(in thousands, except per share amounts)				
Net income (loss) (numerator):				
Net income attributable to Concrete Pumping Holdings, Inc.	\$ 3,699	\$ 7,560	\$ 1,056	\$ 6,780
Less: Accretion of liquidation preference on preferred stock	(441)	(440)	(1,309)	(1,310)
Less: Undistributed earnings allocated to participating securities	-	(31)	-	(41)
Net income (loss) attributable to common stockholders (numerator for basic earnings per share)	\$ 3,258	\$ 7,089	\$ (253)	\$ 5,429
Add back: Undistributed earnings allocated to participating securities	-	31	-	41
Less: Undistributed earnings reallocated to participating securities	-	(31)	-	(41)
Numerator for diluted earnings per share	\$ 3,258	\$ 7,089	\$ (253)	\$ 5,429
Weighted average shares (denominator):				
Weighted average shares - basic	51,696	53,699	52,435	53,556
Weighted average shares - diluted	51,906	53,775	52,435	54,191
Basic earnings per share	\$ 0.07	\$ 0.13	\$ -	\$ 0.10
Diluted earnings per share	\$ 0.07	\$ 0.13	\$ -	\$ 0.10

Certain outstanding stock awards, options and preferred stock as provided below were excluded from the diluted earnings per share calculation for the periods presented because they were anti-dilutive.

- For the three months ended July 31, 2025, 2.5 million shares of Series A Preferred Stock, 0.8 million of restricted stock units and 0.1 million of outstanding options were excluded.
- For the nine months ended July 31, 2025, 2.5 million shares of Series A Preferred Stock, 1.0 million of restricted stock units and 0.1 million of outstanding options were excluded.
- For the three months ended July 31, 2024, 0.6 million of outstanding stock awards and options and 2.5 million shares of Series A Preferred Stock were excluded.
- For the nine months ended July 31, 2024, 0.4 million of outstanding stock awards and options and 2.5 million shares of Series A Preferred Stock were excluded.

Dividends

During the nine months ended July 31, 2025, the Company paid a special cash dividend of \$1.00 per share totaling approximately \$53.1 million.

Note 12. Supplemental Cash Flow Information

The table below shows supplemental cash flow information for the nine months ended July 31, 2025 and 2024:

(in thousands)	Nine Months Ended July 31,	
	2025	2024
Supplemental cash flow information:		
Cash payments related to operating lease liabilities	\$ 3,897	\$ 3,811
Cash paid for interest	\$ 11,436	\$ 12,614
Cash paid for income taxes	\$ 955	\$ 2,571
Non-cash investing and financing activities:		
Operating lease assets obtained in exchange for new operating lease liabilities	\$ 1,784	\$ 6,109

The table below shows property, plant and equipment acquired but not yet paid for as of July 31, 2025 and 2024:

(in thousands)	As of July 31,	
	2025	2024
Beginning of period:		
PP&E acquired but not yet paid	\$ 1,591	\$ 9,484
End of period:		
PP&E acquired but not yet paid	\$ 1,629	\$ 1,453

Note 13. Fair Value Measurement

The carrying amounts of the Company's cash and cash equivalents, accounts receivable, accounts payable and current accrued liabilities approximate their fair value as recorded due to the short-term maturity of these instruments, which approximates fair value. The Company's outstanding obligations on its asset-backed loan ("ABL") credit facility are deemed to be at fair value as the interest rates on these debt obligations are variable and consistent with prevailing rates. There were no changes since October 31, 2024 in the Company's valuation techniques used to measure fair value.

Long-term debt instruments

The Company's long-term debt instruments are recorded at their carrying values in the condensed consolidated balance sheet, which may differ from their respective fair values. The fair values of the long-term debt instruments are derived from Level 2 inputs. The fair value amount of the long-term debt instruments as of July 31, 2025 and October 31, 2024 is presented in the table below based on the prevailing interest rates and trading activity of the Senior Notes.

(in thousands)	As of July 31, 2025		As of October 31, 2024	
	Carrying Value	Fair Value	Carrying Value	Fair Value
2026 Notes	\$ -	\$ -	\$ 375,000	\$ 372,656
2032 Notes	\$ 425,000	\$ 420,750	\$ -	\$ -

All other non-financial assets

The Company's non-financial assets, which primarily consist of property and equipment, goodwill and other intangible assets, are not required to be carried at fair value on a recurring basis and are reported at carrying value. However, on a periodic basis or whenever events or changes in circumstances indicate that their carrying value may not be fully recoverable (and at least annually for goodwill and indefinite lived intangibles), non-financial instruments are assessed for impairment and, if applicable, written down to and recorded at fair value.

Note 14. Commitments and Contingencies

Insurance

Commercial Self-Insured Losses

The Company retains a significant portion of the risk for workers' compensation, automobile, and general liability losses ("self-insured commercial liability"). Reserves have been recorded that reflect the undiscounted estimated liabilities including claims incurred but not reported. When a recognized liability is covered by third-party insurance, the Company records an insurance claim receivable to reflect the covered liability. Amounts estimated to be paid within one year have been included in accrued expenses and other current liabilities, with the remainder included in other non-current liabilities on the condensed consolidated balance sheets. Insurance claims receivables that are expected to be received from third-party insurance within one year have been included in prepaid expenses and other current assets, with the remainder included in other non-current assets on the condensed consolidated balance sheets.

The following table summarizes as of July 31, 2025 and October 31, 2024 for (1) recorded liabilities, related to both asserted as well as unasserted insurance claims and (2) any related insurance claims receivables:

	Classification on the Condensed Consolidated Balance Sheets	As of July 31, 2025	As of October 31, 2024
<i>(in thousands)</i>			
Self-insured commercial liability, current	Accrued expenses and other current liabilities	\$ 10,028	\$ 12,210
Self-insured commercial liability, non-current	Other non-current liabilities	10,968	12,332
Total self-insured commercial liabilities		\$ 20,996	\$ 24,542
Expected recoveries related to self-insured commercial liabilities, current	Prepaid expenses and other current assets	\$ 902	\$ 3,155
Expected recoveries related to self-insured commercial liabilities, non-current	Other non-current assets	10,968	12,170
Total expected recoveries related to self-insured commercial liabilities		\$ 11,870	\$ 15,325
Total self-insured commercial liability, net of expected recoveries		\$ 9,126	\$ 9,217

Medical Self-Insured Losses

The Company offers employee health benefits via a partially self-insured medical benefit plan. Participant claims exceeding certain limits are covered by a stop-loss insurance policy. The Company contracts with a third-party administrator for tasks including, but not limited to, processing claims and remitting benefits. The third-party administrator requires the Company to maintain a bank account to facilitate the administration of claims.

As of July 31, 2025 and October 31, 2024, the Company had accrued \$1.1 million and \$1.7 million, respectively, for estimated health claims incurred but not reported based on historical claims amounts and average lag time. These accruals are included in accrued expenses and other current liabilities in the accompanying condensed consolidated balance sheets.

Litigation

The Company is currently involved in certain legal proceedings and other disputes with third parties that have arisen in the ordinary course of business. Management believes that the outcomes of these matters will not have a material impact on the Company's financial statements and does not believe that any amounts need to be recorded for contingent liabilities in the Company's condensed consolidated balance sheet.

Washington Department of Revenue Sales Tax Issue

Historically, the Company has not charged sales tax to its Washington State customers that provide a reseller certificate, treating this as a wholesale transaction rather than as a retail sale. Effective April 1, 2020, the state of Washington Department of Revenue ("DOR") published a rule which amended Washington Administrative Code 458-20-211, otherwise known as Rule 211, by designating sales of stand-alone concrete pumping services as solely retail transactions. The Company sought to defend its position that no sales tax should be charged for customers that provide a reseller certificate. As such, for the period from April 1, 2020 through January 31, 2024, the Company did not charge sales tax where its customers provided a reseller certificate and petitioned for declaratory relief from the amended rule.

In February 2023, the Company received an adverse ruling from the Thurston County superior court in Washington State regarding its position, which it appealed. As of October 31, 2023, no liability had been recorded in connection with this contingency as a loss was not deemed probable at that time.

In February 2024, oral arguments were heard in the Court of Appeals in Tacoma, Washington and the Company received an unfavorable judgement during the same month. As a result of this unfavorable judgment, the Company concluded that loss is probable and therefore recorded a loss of \$3.5 million. The loss is included in general and administrative expenses in the Company's condensed consolidated financial statements for the three months ended January 31, 2024. During the quarter ended January 31, 2024, the Company made a payment of \$1.8 million to the DOR. Beginning with the second quarter of fiscal year 2024, the Company started assessing sales tax related to its customers in the state of Washington.

Letters of credit

The ABL Facility provides for up to \$32.5 million of standby letters of credit. As of July 31, 2025, total outstanding letters of credit totaled \$16.2 million, all of which had been committed to the Company's commercial insurance providers.

Note 15. Segment Reporting

The Company's revenues are derived from three reportable segments: U.S. Concrete Pumping, U.S. Concrete Waste Management Services and U.K. Operations. Any differences between segment reporting and consolidated results are reflected in Intersegment or Other below. All Other non-segmented assets primarily include cash and cash equivalents and intercompany eliminations. The Company evaluates the performance of each segment based on revenue, and measures segment performance based upon EBITDA (earnings before interest, taxes, depreciation and amortization).

The U.S. and U.K. regions each individually accounted for more than 10% of the Company's revenue for the periods presented.

During the first quarter of fiscal year 2025, the Company updated its allocation methodology of corporate costs to better align with the manner in which the Company now allocates resources and measures performance. As a result, segment results for prior periods have been reclassified to conform to the current period presentation.

The table below shows changes from the recast of segment results for the three and nine months ended July 31, 2024:

	Three Months Ended July 31, 2024			Nine Months Ended July 31, 2024		
	U.S. Concrete Pumping	U.S. Concrete Waste Management Services	U.K. Operations	U.S. Concrete Pumping	U.S. Concrete Waste Management Services	U.K. Operations
<i>(in thousands)</i>						
As Previously Reported						
Interest expense and amortization of deferred financing costs	\$ 5,585	\$ -	\$ 733	\$ 17,577	\$ -	\$ 2,167
Reportable segment EBITDA	\$ 20,156	\$ 7,313	\$ 3,981	\$ 43,216	\$ 18,881	\$ 11,374
Recast Adjustment						
Interest expense and amortization of deferred financing costs, net of interest income	\$ (1,497)	\$ 1,488	\$ (48)	\$ (4,865)	\$ 4,811	\$ (93)
Reportable segment EBITDA	\$ (78)	\$ 69	\$ (48)	\$ 2,132	\$ (2,186)	\$ (93)
Current Report as Recast						
Interest expense and amortization of deferred financing costs, net of interest income	\$ 4,088	\$ 1,488	\$ 685	\$ 12,712	\$ 4,811	\$ 2,074
Reportable segment EBITDA	\$ 20,078	\$ 7,382	\$ 3,933	\$ 45,348	\$ 16,695	\$ 11,281

The following provides operating information about the Company's reportable segments for the periods presented:

	July 31, 2025	October 31, 2024
<i>(in thousands)</i>		
Total Assets		
U.S. Concrete Pumping	\$ 712,359	\$ 718,218
U.S. Concrete Waste Management Services	207,580	201,528
U.K. Operations	122,266	117,418
Reportable segment assets	1,042,205	1,037,164
Other	(156,174)	(139,174)
Total Assets	\$ 886,031	\$ 897,990

	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
<i>(in thousands)</i>				
Revenue				
U.S. Concrete Pumping	\$ 69,271	\$ 75,213	\$ 188,293	\$ 216,514
U.S. Concrete Waste Management Services ⁽¹⁾	19,337	18,545	54,087	51,063
U.K. Operations	15,068	15,859	41,700	46,813
Total revenue	\$ 103,676	\$ 109,617	\$ 284,080	\$ 314,390

(1) For the three months ended July 31, 2025 and 2024, intersegment revenue of \$0.2 million and \$0.1 million, respectively, is excluded. For the nine months ended July 31, 2025 and 2024, intersegment revenue of \$0.4 million and \$0.3 million, respectively, is excluded.

EBITDA				
U.S. Concrete Pumping	\$ 15,642	\$ 20,078	\$ 35,902	\$ 45,348
U.S. Concrete Waste Management Services	7,275	7,382	18,184	16,695
U.K. Operations	3,879	3,933	9,909	11,281
Reportable segment EBITDA	26,796	31,393	63,995	73,324
Interest expense and amortization of deferred financing costs, net of interest income	(8,126)	(6,261)	(22,222)	(19,597)
Reportable depreciation and amortization	(13,638)	(14,491)	(40,422)	(42,827)
Other	-	-	-	130
Total income before income taxes	\$ 5,032	\$ 10,641	\$ 1,351	\$ 11,030
Depreciation and amortization				
U.S. Concrete Pumping	\$ 9,145	\$ 9,874	\$ 27,226	\$ 30,374
U.S. Concrete Waste Management Services	2,501	2,710	7,428	6,889
U.K. Operations	1,992	1,907	5,768	5,564
Total depreciation and amortization	\$ 13,638	\$ 14,491	\$ 40,422	\$ 42,827
Interest expense and amortization of deferred financing costs, net of interest income				
U.S. Concrete Pumping	\$ 5,005	\$ 4,088	\$ 13,527	\$ 12,712
U.S. Concrete Waste Management Services	2,354	1,488	6,495	4,811

U.K. Operations	767	685	2,200	2,074
Total interest expense and amortization of deferred financing costs, net of interest income	\$ 8,126	\$ 6,261	\$ 22,222	\$ 19,597
Total capital expenditures				
U.S. Concrete Pumping	\$ 8,246	\$ 818	\$ 14,958	\$ 14,509
U.S. Concrete Waste Management Services	4,277	3,845	10,506	9,944
U.K. Operations	2,200	4,004	8,705	10,388
Reportable segment capital expenditures	14,723	8,667	34,169	34,841
Other	16	-	61	2,643
Total capital expenditures	\$ 14,739	\$ 8,667	\$ 34,230	\$ 37,484

The total assets by geographic location is provided to the CODM and is presented below. Revenues are attributable to countries based on the location of the customer. Total revenue, total assets and property, plant and equipment, net by geographic location for the periods presented are as follows:

	As of July 31, 2025	As of October 31, 2024
<i>(in thousands)</i>		
Total Assets		
U.S.	\$ 763,765	\$ 780,572
U.K.	122,266	117,418
Total Assets	<u>\$ 886,031</u>	<u>\$ 897,990</u>
Property, plant and equipment, net		
U.S.	\$ 350,209	\$ 353,895
U.K.	64,699	61,831
Property, plant and equipment, net	<u>\$ 414,908</u>	<u>\$ 415,726</u>

	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
<i>(in thousands)</i>				
Revenue by geography				
U.S.	\$ 88,608	\$ 93,758	\$ 242,380	\$ 267,577
U.K.	15,068	15,859	41,700	46,813
Total revenue	<u>\$ 103,676</u>	<u>\$ 109,617</u>	<u>\$ 284,080</u>	<u>\$ 314,390</u>

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

You should read the following management's discussion and analysis together with Concrete Pumping Holdings, Inc.'s (the "Company", "we", "us" or "our") condensed consolidated financial statements and related notes included elsewhere in this Quarterly Report. All references to "Notes" in this Item 2 of Part I refer to the notes to condensed consolidated financial statements included in Item 1 of Part I of this Report. All references to "Annual Report" refers to our [Form 10-K for the year ended October 31, 2024](#) filed with the SEC on January 10, 2025.

Cautionary Statement Concerning Forward-Looking Statements and Risk Factors Summary

Certain statements in this Quarterly Report on Form 10-Q ("Report") constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements include, among other things, statements regarding our business, financial condition, results of operations, cash flows, strategies and prospects. These forward-looking statements may be identified by terminology such as "likely," "may," "will," "should," "expects," "plans," "anticipates," "believes," "estimates," "predicts," "potential," "continue" or the negative of such terms and other comparable terminology. Although we believe that the expectations reflected in the forward-looking statements contained in this Report are reasonable, we cannot guarantee future results.

The forward-looking statements contained in this Report are based on our current expectations and beliefs concerning future developments and their potential effects. These statements involve known and unknown risks, uncertainties (some of which are beyond our control) and other factors that may cause the actual results, performance or achievements of the Company to be materially different from those expressed or implied by the forward-looking statements. These risks and uncertainties include, but are not limited to, the items in the following:

- the adverse impact of recent inflationary pressures, including increases in fuel costs, global economic conditions and events related to these conditions;
- general economic and business conditions, which may affect demand for commercial, infrastructure, and residential construction and adverse effects of major endemics or pandemics on our business;
- seasonal and inclement weather conditions, which impede the installation of ready-mixed concrete;
- the cyclical nature of, and changes in, the real estate and construction markets, including pricing changes by our competitors;
- our ability to successfully implement our operating strategy;
- our ability to successfully identify, manage and integrate acquisitions;
- changes in foreign trade policies and other factors beyond our control;
- our ability to maintain effective internal controls necessary to provide reliable financial reports;
- governmental requirements and initiatives, including those related to mortgage lending, financing or deductions, funding for public or infrastructure construction, land usage, and environmental, health, and safety matters;
- our ability to maintain favorable relationships with third parties who supply us with equipment and essential supplies;
- our ability to retain key personnel and maintain satisfactory labor relations;
- disruptions, uncertainties or volatility in the credit markets that may limit our, our suppliers' and our customers' access to capital;
- personal injury, property damage, results of litigation, proceedings, adverse rulings, other claims and insurance coverage issues;
- our substantial indebtedness and the restrictions imposed on us by the terms of our indebtedness;
- the effects of currency fluctuations on our results of operations and financial condition; and
- our ability to monitor, protect and reduce disruptions to our information technology systems from cybersecurity threats and incidents;
- other factors as described in the section entitled "Risk Factors" in our Annual Report.

Our forward-looking statements speak only as of the date of this Report or as of the date they are made, and we undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise. However, any further disclosures made on related subjects in subsequent reports on Forms 10-K, 10-Q and 8-K should be considered.

Business Overview

The Company is a Delaware corporation headquartered in Thornton, Colorado. The unaudited condensed consolidated financial statements included herein include the accounts of Concrete Pumping Holdings, Inc. and its wholly owned subsidiaries including Brundage-Bone Concrete Pumping, Inc. ("Brundage-Bone"), Camfaud Group Limited ("Camfaud") and Eco-Pan, Inc. ("Eco-Pan").

As part of the Company's business growth and capital allocation strategy, the Company views strategic acquisitions as opportunities to enhance our value proposition through differentiation and competitiveness. Depending on the deal size and characteristics of the M&A opportunities available, we expect to allocate capital for opportunistic M&A utilizing cash on the balance sheet and the Company's revolving line of credit.

U.S. Concrete Pumping

All branches operating within our U.S. Concrete Pumping segment are concrete pumping service providers in the United States ("U.S."). Our U.S. Concrete Pumping core business is the provision of concrete pumping services to general contractors and concrete finishing companies in the commercial, infrastructure and residential sectors. Equipment generally returns to a "home base" nightly and these branches do not contract to purchase, mix, or deliver concrete. This segment primarily consists of our Brundage-Bone business which has approximately 95 branch locations across 23 states with its corporate headquarters in Thornton, Colorado.

U.S. Concrete Waste Management Services

Our U.S. Concrete Waste Management Services segment consists of our U.S. based Eco-Pan business. Eco-Pan provides industrial cleanup and containment services, primarily to customers in the construction industry. Eco-Pan uses pans and roll-off containers specifically designed to hold waste products from concrete and other industrial cleanup operations. Eco-Pan has 23 operating locations across the U.S. with its corporate headquarters in Thornton, Colorado.

U.K. Operations

Our U.K. Operations segment consists of our Camfaud, Premier and U.K. based Eco-Pan businesses. Camfaud is a concrete pumping service provider in the U.K. Our U.K. core business is primarily the provision of concrete pumping services to general contractors and concrete finishing companies in the commercial, infrastructure and residential sectors. Equipment generally returns to a "home base" nightly and does not contract to purchase, mix, or deliver concrete. Camfaud has approximately 35 branch locations throughout the U.K., with its corporate headquarters in Epping (near London), England. In addition, we have concrete waste management operations under our Eco-Pan brand name in the U.K. and currently operate from a shared Camfaud location.

Corporate ("Other")

Our Corporate activities, referred to as "Other" in our financial statements, primarily relates to the change in fair value remeasurement of warrant liabilities leading up to their expiration.

Results of Operations

The tables included in the period-to-period comparisons below provide summaries of our revenues and gross profits for our business segments for the three and nine months ended July 31, 2025 and 2024.

Three Months Ended July 31, 2025 Compared to the Three Months Ended July 31, 2024

Revenue

(in thousands, unless otherwise stated)	Three Months Ended July 31,		Change	
	2025	2024	\$	%
Revenue				
U.S. Concrete Pumping	\$ 69,271	\$ 75,213	\$ (5,942)	(7.9)%
U.S. Concrete Waste Management Services ⁽¹⁾	19,337	18,545	792	4.3%
U.K. Operations	15,068	15,859	(791)	(5.0)%
Total revenue	\$ 103,676	\$ 109,617	\$ (5,941)	(5.4)%

(1) For the three months ended July 31, 2025 and 2024, intersegment revenue of \$0.2 million and \$0.1 million, respectively, is excluded.

Total revenue. Total revenues were \$103.7 million for the three months ended July 31, 2025 compared to \$109.6 million for the three months ended July 31, 2024. Revenue by segment is further discussed below.

U.S. Concrete Pumping. Revenue for our U.S. Concrete Pumping segment decreased by 7.9%, or \$5.9 million, from \$75.2 million in the third quarter of fiscal 2024 to \$69.3 million for the third quarter of fiscal 2025 primarily attributable to a decrease in volumes driven by (1) ongoing deferrals in commercial construction demand and softness in residential demand, mostly due to economic and market uncertainty from high interest rates, and (2) higher than normal rainfall in the Company's central and southeastern regions in the months of May and June. Further, while we have not been directly impacted by tariffs, the added uncertainty surrounding tariffs has contributed to the deferral of certain commercial construction projects.

U.S. Concrete Waste Management Services. Revenue for the U.S. Concrete Waste Management Services segment improved by 4.3%, or \$0.8 million, from \$18.5 million in the third quarter of fiscal 2024 to \$19.3 million for the third quarter of fiscal 2025. The increase in revenue was driven by organic volume growth and pricing improvements.

U.K. Operations. Revenue for our U.K. Operations segment decreased by 5.0%, or \$0.8 million from \$15.9 million in the third quarter of fiscal 2024 to \$15.1 million for the third quarter of fiscal 2025. Excluding the impact from foreign currency translation, revenue was down 10.0% year-over-year, due to lower volumes caused by a slowdown in commercial construction demand.

Gross Profit and Gross Margin

(in thousands, unless otherwise stated)	Three Months Ended July 31,		Change	
	2025	2024	\$	%
Gross Profit and Gross Margin				
Gross Profit	\$ 40,389	\$ 44,505	\$ (4,116)	(9.2)%
Gross Margin	39.0%	40.6%		

Gross margin. Our gross margin for the third quarter of fiscal 2025 was 39.0% compared to 40.6% in the third quarter of fiscal 2024. The decrease in gross margin was primarily related to decreases in revenue as discussed above and reduced operator and mechanic labor utilization as a result of the declining commercial construction revenue volumes.

General and administrative expenses

General and administrative expenses ("G&A"). G&A expenses for the three months ended July 31, 2025 were \$27.5 million, a decrease of \$0.4 million from \$27.9 million in the three months ended July 31, 2024. G&A expenses as a percent of revenue were 26.5% for the third quarter of fiscal 2025 compared to 25.5% for the same period a year ago.

For the third quarter of fiscal 2025, excluding amortization of intangible assets of \$2.9 million, depreciation expense of \$0.9 million, and stock-based compensation expense of \$0.5 million, G&A expenses were \$23.2 million (22.4% of revenue). For the third quarter of fiscal 2024, excluding amortization of intangible assets of \$3.7 million, depreciation expense of \$0.6 million, and stock-based compensation expense of \$0.6 million, G&A expenses were \$23.0 million (20.9% of revenue).

Total other income (expense)

Interest expense and amortization of deferred financing costs. Interest expense and amortization of deferred financing costs for the third quarter of fiscal 2025 was \$8.4 million, up \$2.1 million from \$6.3 million in the third quarter of fiscal 2024. The increase was primarily attributable to the refinancing of our senior notes during the first quarter of fiscal 2025 resulting in an increase in interest expense of \$2.3 million. This was slightly offset by a reduction of interest expense from our ABL facility of \$0.2 million as compared to the same quarter a year ago.

Income tax expense

Income tax expense. For the three months ended July 31, 2025 and 2024 the Company's effective tax rate was 26.5% and 29.0%, respectively. The comparability of effective tax rates between both periods was primarily impacted by disqualifying dispositions on stock options in fiscal 2025.

Nine Months Ended July 31, 2025 Compared to the Nine Months Ended July 31, 2024

Revenue

	Nine Months Ended July 31,		Change	
	2025	2024	\$	%
<i>(in thousands, unless otherwise stated)</i>				
Revenue				
U.S. Concrete Pumping	\$ 188,293	\$ 216,514	\$ (28,221)	(13.0)%
U.S. Concrete Waste Management Services ⁽¹⁾	54,087	51,063	3,024	5.9%
U.K. Operations	41,700	46,813	(5,113)	(10.9)%
Total revenue	<u>\$ 284,080</u>	<u>\$ 314,390</u>	<u>\$ (30,310)</u>	<u>(9.6)%</u>

(1) For the nine months ended July 31, 2025 and 2024, intersegment revenue of \$0.4 million and \$0.3 million, respectively, is excluded.

Total revenue. Total revenues were \$284.1 million for the nine months ended July 31, 2025 compared to \$314.4 million for the nine months ended July 31, 2024. Revenue by segment is further discussed below.

U.S. Concrete Pumping. Revenue for our U.S. Concrete Pumping segment decreased by 13.0%, or \$28.2 million, from \$216.5 million in the nine months ended July 31, 2024 to \$188.3 million for the nine months ended July 31, 2025 primarily attributable to a decrease in volumes driven by (1) a continued slowdown from deferrals in commercial construction demand and subdued residential construction demand, mostly due to high interest rates and economic uncertainty around extensions of U.S. tax policy and (2) significant disruptive weather events across the U.S. throughout the year. Further, while we have not been directly impacted by tariffs, the added uncertainty surrounding tariffs has contributed to the deferral of certain commercial construction projects.

U.S. Concrete Waste Management Services. Revenue for the U.S. Concrete Waste Management Services segment improved by 5.9%, or \$3.0 million, from \$51.1 million in the nine months ended July 31, 2024 to \$54.1 million for the nine months ended July 31, 2025. The increase in revenue was driven by organic volume growth and pricing improvements.

U.K. Operations. Revenue for our U.K. Operations segment decreased by 10.9%, or \$5.1 million, from \$46.8 million in the nine months ended July 31, 2024 to \$41.7 million for the nine months ended July 31, 2025. Excluding the impact from foreign currency translation, revenue was down 13.2% year-over-year, due to lower volumes caused by a slowdown in commercial construction demand.

Gross Profit and Gross Margin

	Nine Months Ended July 31,		Change	
	2025	2024	\$	%
<i>(in thousands, unless otherwise stated)</i>				
Gross Profit and Gross Margin				
Gross Profit	\$ 107,806	\$ 119,586	\$ (11,780)	(9.9)%
Gross Margin	37.9%	38.0%		

Gross margin. Our gross margin for the nine months ended July 31, 2025 was 37.9% compared to 38.0% in the nine months ended July 31, 2024.

General and administrative expenses

General and administrative expenses ("G&A"). G&A expenses for the nine months ended July 31, 2025 were \$83.1 million, a decrease of \$6.4 million from \$89.5 million in the nine months ended July 31, 2024. G&A expenses as a percent of revenue were 29.3% for the nine months ended July 31, 2025 compared to 28.5% for the same period a year ago. The decrease in G&A expenses was largely due to (1) the non-recurring \$3.5 million sales tax litigation-related charge in the first quarter of 2024 as a result of an adverse court ruling related to sales tax in Washington State, as further described in [Note 14](#) in Part I. Item 1 of this Report, (2) a decrease in labor costs of \$2.5 million as a result of reduced headcount and (3) a non-cash decrease in amortization expense of \$2.5 million. These items were partially offset by (4) a decrease in foreign currency gains of \$0.8 million, a decrease in gain on asset sales of \$0.7 million and higher bank fees of \$0.5 million.

For the nine months ended July 31, 2025, excluding amortization of intangible assets of \$9.0 million, depreciation expense of \$2.0 million, and stock-based compensation expense of \$1.4 million, G&A expenses were \$70.7 million (24.9% of revenue). For the nine months ended July 31, 2024, excluding amortization of intangible assets of \$11.5 million, depreciation expense of \$1.7 million, stock-based compensation expense of \$1.9 million and non-recurring charges of \$4.1 million which include \$3.5 million related to the sales tax court ruling, G&A expenses were \$70.3 million (22.4% of revenue).

Total other income (expense)

Interest expense and amortization of deferred financing costs. Interest expense and amortization of deferred financing costs for the nine months ended July 31, 2025 was \$23.2 million, up \$3.5 million from \$19.7 million in the nine months ended July 31, 2024. The increase was primarily attributable to the refinancing of our senior notes during the first quarter of fiscal 2025 resulting in an increase in interest expense of \$4.9 million. This was slightly offset by a reduction of interest expense from our ABL facility of \$1.2 million as compared to the same period a year ago.

Debt extinguishment costs. On January 31, 2025, we closed on our private offering of \$425.0 million in aggregate principal amount of senior secured second lien notes due 2032 and repaid all outstanding indebtedness under our then-existing senior notes due 2026. The \$1.4 million in debt extinguishment costs incurred for the nine months ended July 31, 2025, relate to the write-off of all unamortized deferred debt issuance costs that were related to the 2026 Notes. There were no debt extinguishment costs for the nine months ended July 31, 2024.

Income tax expense

Income tax expense. For the nine months ended July 31, 2025 and 2024 the Company's effective tax rate was 21.8% and 38.5%, respectively. The comparability of effective tax rates between both periods was primarily impacted by excess tax deficiencies from share-based compensation in fiscal 2024.

Net Income (Loss) and Adjusted EBITDA Results

During the first quarter of fiscal year 2025, the Company updated its methodology in which the Company allocates its corporate costs to better align with the manner in which the Company now allocates resources and measures performance. As a result, segment results for prior periods have been reclassified to conform to the current period presentation.

The Company recast segment results for the three and nine months ended July 31, 2024 are below:

	Three Months Ended July 31, 2024				Nine Months Ended July 31, 2024			
		U.S. Concrete Pumping	U.S. Concrete Waste Management Services	U.K. Operations		U.S. Concrete Pumping	U.S. Concrete Waste Management Services	U.K. Operations
<i>(in thousands)</i>	Consolidated				Consolidated			
As Previously Reported								
Net income (loss)	\$ 7,560	\$ 3,535	\$ 3,120	\$ 905	\$ 6,780	\$ (4,309)	\$ 8,526	\$ 2,433
Interest expense and amortization of deferred financing costs	6,318	5,585	-	733	19,744	17,577	-	2,167
EBITDA	31,450	20,156	7,313	3,981	73,601	43,216	18,881	11,374
Stock-based compensation	644	644	-	-	1,917	1,917	-	-
Other expense (income), net	(276)	(252)	(3)	(21)	(360)	(279)	(10)	(71)
Other Adjustments	(180)	(439)	-	268	3,439	3,229	-	264
Adjusted EBITDA	31,638	20,100	7,310	4,228	78,467	48,029	18,871	11,567
Recast Adjustment								
Net income (loss)	\$ -	\$ 1,419	\$ (1,419)	\$ -	\$ -	\$ 6,997	\$ (6,997)	\$ -
Interest expense and amortization of deferred financing costs	(57)	(1,497)	1,488	(48)	(147)	(4,865)	4,811	(93)
EBITDA	(57)	(78)	69	(48)	(147)	2,132	(2,186)	(93)
Stock-based compensation	-	(170)	170	-	-	(520)	520	-
Other expense (income), net	-	62	(62)	-	-	65	(65)	-
Other Adjustments	57	332	(332)	48	147	(442)	442	93
Adjusted EBITDA	-	155	(155)	-	-	1,289	(1,289)	-
Current Report as Recast								
Net income (loss)	\$ 7,560	\$ 4,954	\$ 1,701	\$ 905	\$ 6,780	\$ 2,688	\$ 1,529	\$ 2,433
Interest expense and amortization of deferred financing costs, net of interest income	6,261	4,088	1,488	685	19,597	12,712	4,811	2,074
EBITDA	31,393	20,078	7,382	3,933	73,454	45,348	16,695	11,281
Stock-based compensation	644	474	170	-	1,917	1,397	520	-
Other expense (income), net	(276)	(190)	(65)	(21)	(360)	(214)	(75)	(71)
Other Adjustments	(123)	(107)	(332)	316	3,586	2,787	442	357
Adjusted EBITDA	31,638	20,255	7,155	4,228	78,467	49,318	17,582	11,567

	Net Income			
	Three Months Ended July 31,		Change	
	2025	2024	\$	%
<i>(in thousands, unless otherwise stated)</i>				
U.S. Concrete Pumping	\$ 1,625	\$ 4,954	\$ (3,329)	(67.2)%
U.S. Concrete Waste Management Services	1,391	1,701	(310)	(18.2)%
U.K. Operations	683	905	(222)	(24.5)%
Total	\$ 3,699	\$ 7,560	\$ (3,861)	(51.1)%

	Adjusted EBITDA			
	Three Months Ended July 31,		Change	
	2025	2024	\$	%
<i>(in thousands, unless otherwise stated)</i>				
U.S. Concrete Pumping	\$ 15,604	\$ 20,255	\$ (4,651)	(23.0)%
U.S. Concrete Waste Management Services	7,371	7,155	216	3.0%
U.K. Operations	3,868	4,228	(360)	(8.5)%
Total	\$ 26,843	\$ 31,638	\$ (4,795)	(15.2)%

U.S. Concrete Pumping. Net income for our U.S. Concrete Pumping segment was \$1.6 million for the third quarter of fiscal 2025 compared to a net income of \$5.0 million for the third quarter of fiscal 2024. Adjusted EBITDA for our U.S. Concrete Pumping segment was \$15.6 million for the third quarter of fiscal 2025, down \$4.7 million from \$20.3 million for the same period in fiscal 2024. The decrease in net income was primarily driven by the decrease in revenue and an increase in interest expense and amortization of deferred financing costs of \$1.0 million as discussed above. The decrease in adjusted EBITDA was primarily related to the decrease in revenue volume as discussed above.

U.S. Concrete Waste Management Services. Net income for our U.S. Concrete Waste Management Services segment was \$1.4 million for the third quarter of fiscal 2025 compared to a net income of \$1.7 million for the third quarter of fiscal 2024. Adjusted EBITDA for our U.S. Concrete Waste Management Services segment was \$7.4 million for the third quarter of fiscal 2025, up \$0.2 million from \$7.2 million for the same period in fiscal 2024. The slight increase in adjusted EBITDA was primarily attributable to the improved year-over-year revenue and disciplined cost control.

U.K. Operations. Net income for our U.K. Operations segment was \$0.7 million for the third quarter of fiscal 2025 compared to net income of \$0.9 million for the third quarter of fiscal 2024. Adjusted EBITDA for our U.K. Operations segment was \$3.9 million for the third quarter of fiscal 2025, down \$0.4 million from \$4.2 million from the same period in fiscal 2024. Excluding the impact from foreign currency translation, the changes in net income and adjusted EBITDA were primarily related to the decrease in revenue as discussed above.

	Net Income (Loss)			
	Nine Months Ended July 31,		Change	
	2025	2024	\$	%
<i>(in thousands, unless otherwise stated)</i>				
U.S. Concrete Pumping	\$ (3,056)	\$ 2,688	\$ (5,744)	*
U.S. Concrete Waste Management Services	2,817	1,529	1,288	84.2%
U.K. Operations	1,295	2,433	(1,138)	(46.8)%
Other	-	130	(130)	*
Total	\$ 1,056	\$ 6,780	\$ (5,724)	(84.4)%

*Change is not meaningful

	Adjusted EBITDA			
	Nine Months Ended July 31,		Change	
	2025	2024	\$	%
<i>(in thousands, unless otherwise stated)</i>				
U.S. Concrete Pumping	\$ 37,395	\$ 49,318	\$ (11,923)	(24.2)%
U.S. Concrete Waste Management Services	19,081	17,582	1,499	8.5%
U.K. Operations	9,875	11,567	(1,692)	(14.6)%
Total	\$ 66,351	\$ 78,467	\$ (12,116)	(15.4)%

U.S. Concrete Pumping. Net loss for our U.S. Concrete Pumping segment was \$3.1 million for the nine months ended July 31, 2025 compared to net income of \$2.7 million for the nine months ended July 31, 2024. Adjusted EBITDA for our U.S. Concrete Pumping segment was \$37.4 million for the nine months ended July 31, 2025, down \$11.9 million from \$49.3 million for the same period in fiscal 2024. These decreases were largely driven by the revenue decline as discussed above, while the impact on net loss was also impacted by the non-recurring \$3.5 million sales tax litigation-related charge incurred in fiscal 2024, the loss on debt extinguishment of \$0.9 million in the first quarter of 2025 and an increase in interest expense and amortization of deferred financing costs of \$1.4 million.

U.S. Concrete Waste Management Services. Net income for our U.S. Concrete Waste Management Services segment was \$2.8 million for the nine months ended July 31, 2025 compared to a net income of \$1.5 million for the nine months ended July 31, 2024. Adjusted EBITDA for our U.S. Concrete Waste Management Services segment was \$19.1 million for the nine months ended July 31, 2025, up \$1.5 million from \$17.6 million for the same period in fiscal 2024. The increases in net income and adjusted EBITDA were primarily attributable to the improved year-over-year revenue and disciplined cost control, while the impact on net income was also impacted by a decrease in tax expense of \$2.0 million.

U.K. Operations. Net income for our U.K. Operations segment was \$1.3 million for the nine months ended July 31, 2025 compared to net income of \$2.4 million for the nine months ended July 31, 2024. Adjusted EBITDA for our U.K. Operations segment was \$9.9 million for the nine months ended July 31, 2025, down \$1.7 million from \$11.6 million from the same period in fiscal 2024. Excluding the impact from foreign currency translation, the decreases in net income and adjusted EBITDA were primarily related to the decrease in revenue as described above.

Liquidity and Capital Resources

Overview

Our capital structure is primarily a combination of (1) permanent financing, represented by stockholders' equity; (2) zero-dividend convertible perpetual preferred stock; (3) long-term financing represented by our Senior Notes (as defined below) and (4) short-term financing under our ABL Facility (as defined below). Our primary sources of liquidity are cash generated from operations, available cash and cash equivalents and access to our revolving credit facility under our ABL Facility (as defined below), which provides for aggregate borrowings of up to \$350.0 million, subject to a borrowing base limitation. We use our liquidity and capital resources to: (1) finance working capital requirements; (2) service our indebtedness; (3) purchase property, plant and equipment (4) finance strategic acquisitions; (5) repurchase shares and (6) pay dividends to our stockholders, as discussed further below. As of July 31, 2025, we had \$41.0 million of cash and cash equivalents and \$317.0 million of available borrowing capacity under the ABL Facility (as defined below), providing total available liquidity of \$358.0 million.

We believe our existing cash and cash equivalent balances, cash flow from operations and borrowing capacity under our ABL Facility will be sufficient to meet our working capital and capital expenditure needs for at least the next 12 months. Our future capital requirements may vary materially from those currently planned and will depend on many factors, including our rate of revenue growth, potential acquisitions and overall economic conditions. To the extent that current and anticipated future sources of liquidity are insufficient to fund our future business activities and requirements, we may be required to seek additional equity or debt financing. The sale of additional equity could result in dilution to our stockholders while the incurrence of additional debt could restrict our operations.

Material Cash Requirements

Our principal uses of cash historically have been to fund operating activities and working capital, purchases of property and equipment, strategic acquisitions, fund payments due under facility operating and finance leases, share repurchases, payment of dividends and to meet debt service requirements.

Our working capital surplus as of July 31, 2025 was \$48.4 million. We are in compliance with our debt covenants and believe that we have sufficient working capital to meet our material cash requirements for the foreseeable future.

The amount of our future capital expenditures will depend on a number of factors including general economic conditions and growth prospects. In response to changing economic conditions, we believe we have the flexibility to modify our capital expenditures by adjusting them (either up or down) to match our actual performance and business needs. Our gross capital expenditures for the nine months ended July 31, 2025 and 2024 were approximately \$34.2 million and \$37.5 million, respectively. See "Cash Flow" discussion below for more information.

To service our debt, we require a significant amount of cash. Our ability to pay interest and principal on our indebtedness will depend upon our future operating performance and the availability of borrowings under the ABL Facility and/or other debt and equity financing alternatives available to us, which will be affected by prevailing economic conditions and conditions in the global credit and capital markets, as well as financial, business and other factors, some of which are beyond our control. Based on our current level of operations and given the current state of the capital markets, we believe our cash flow from operations, available cash and available borrowings under the ABL Facility will be adequate to service our debt and meet our future liquidity needs for the foreseeable future. See "Senior Notes and ABL Facility" discussion below for more information.

Dividends

During the nine months ended July 31, 2025, we paid a special cash dividend of \$1.00 per share, totaling \$53.1 million. The dividend was funded with cash on hand and net proceeds from our new 2032 Notes (as defined below). The declaration of dividends on our common stock is discretionary and will be determined by our Board of Directors in its sole discretion and will depend on our business conditions, financial condition, earnings, liquidity and capital requirements, contractual restrictions and other factors.

Future Contractual Obligations

For information regarding our future contractual obligations, see the MD&A discussion included in Item 7 of Part II of our [Annual Report](#).

Senior Notes and ABL Facility

The table below is a summary of the composition of the Company's debt balances as of July 31, 2025 and October 31, 2024:

<i>(in thousands)</i>	Interest Rates	Maturities	July 31, 2025	October 31, 2024
ABL Facility - short term	Varies	September 2029	\$ -	\$ 20
Senior notes due 2026 - all long term	6.000%	February 2026	-	375,000
Senior notes due 2032 - all long term	7.500%	February 2032	425,000	-
Total debt, gross			425,000	375,020
Less: Unamortized deferred financing costs offsetting long term debt			(7,371)	(1,740)
Less: Current portion			-	(20)
Long term debt, net of unamortized deferred financing costs			<u>\$ 417,629</u>	<u>\$ 373,260</u>

On January 31, 2025, Brundage-Bone Concrete Pumping Holdings Inc., a Delaware corporation (the "Issuer") and a wholly-owned subsidiary of the Company, closed its private offering of \$425.0 million in aggregate principal amount of senior secured second lien notes due 2032 (the "2032 Notes"), issued pursuant to an indenture, among the Issuer, the Company, the other Guarantors (as defined below), Deutsche Bank Trust Company Americas, as trustee and as collateral agent (the "Indenture"). The 2032 Notes were issued at par and bear interest at a fixed rate of 7.500% per annum. The Issuer's obligations under the 2032 Notes are jointly and severally guaranteed on a senior secured basis by the Company, Concrete Pumping Intermediate Acquisition Corp. and each of the Issuer's domestic, wholly-owned subsidiaries that is a borrower or a guarantor under the ABL Facility (collectively, the "Guarantors"). The proceeds from the 2032 Notes were used to pay the redemption price for all of the Company's outstanding 6.000% senior secured second lien notes due 2026 (the "2026 Notes") and to pay related fees and expenses thereto. In addition, the remainder of the net proceeds, together with cash on hand, were used to pay a special cash dividend of \$1.00 per share of common stock of the Company on February 3, 2025.

On September 6, 2024, the ABL Facility was amended to, among other changes, (1) increase the maximum revolver borrowings available to be drawn thereunder from \$225.0 million to \$350.0 million, (2) increase the letter of credit sublimit from \$22.5 million to \$32.5 million and (3) extend the maturity of the ABL Facility to the earlier of (a) September 6, 2029 or (b) the date that is 180 days prior to (i) the final stated maturity date of the Senior Notes or (ii) the date the Senior Notes become due and payable. The ABL Facility also provides for an uncommitted accordion feature under which the borrowers under the ABL Facility can, subject to specified conditions, increase the ABL Facility by up to an additional \$25.0 million. Of the \$125.0 million in incremental commitments, \$75.0 million was provided by Bank of America, N.A. and \$50.0 million was provided by PNC Bank, N.A. The amended ABL Facility was treated as a debt modification. The Company capitalized an additional \$1.2 million of debt issuance costs related to the September 6, 2024, ABL Facility amendment. The preexisting unamortized deferred costs of \$1.4 million and the additional costs of \$1.2 million are being amortized from September 6, 2024 through September 6, 2029.

There was no outstanding balance under the ABL Facility as of July 31, 2025 and as of that date, the Company was in compliance with all debt covenants. In addition, as of July 31, 2025, the Company had \$1.1 million in credit line reserves and a letter of credit balance of \$16.2 million. As of July 31, 2025, we had \$317.0 million of available borrowing capacity under the ABL Facility. Debt issuance costs related to revolving credit facilities are capitalized and reflected as an asset in deferred financing costs in the accompanying condensed balance sheets. The Company had debt issuance costs related to the revolving credit facilities of \$2.2 million as of July 31, 2025.

See [Note 6](#) of Part I, Item I in this document for more information on the Senior Notes and ABL Facility.

Cash Flows

Cash generated from operating activities typically reflects net income, as adjusted for non-cash expense items such as depreciation, amortization and stock-based compensation, and changes in our operating assets and liabilities. Generally, we believe our business requires a relatively low level of working capital investment due to low inventory requirements and timely customer payments due to daily billings for most of our services.

Cash flow provided by operating activities. Net cash provided by operating activities generally reflects the cash effects of transactions and other events used in the determination of net income or loss.

Net cash provided by operating activities during the nine months ended July 31, 2025 was \$49.9 million. The Company had net income of \$1.1 million, which included net non-cash expense items of \$47.0 million. In addition, we had cash inflows related to a decrease in our working capital of \$1.8 million. Cash inflows related to working capital activity include an increase in other operating liabilities of \$6.4 million and a decrease in receivables of \$4.4 million, partially offset by an increase to other operating assets of \$7.0 million, an increase to inventory of \$1.4 million and a decrease to accounts payable of \$0.6 million. The increase in other operating liabilities is primarily related to the timing of our periodic senior notes interest payments. The decrease in receivables is due to decreases in sales volumes during the nine months ended July 31, 2025. The increase in other operating assets is due to the timing of our annual commercial insurance premium payments. The increase in inventory was driven by increased inventory levels. The decrease in accounts payable is driven by the general timing of invoices.

Net cash provided by operating activities during the nine months ended July 31, 2024 was \$64.5 million. The Company had net income of \$6.8 million, which included net non-cash expense items of \$50.3 million. In addition, we had cash inflows related to a decrease in our working capital of \$7.4 million. Cash inflows related to working capital activity include a decrease in receivables of \$7.2 million, an increase in other operating liabilities of \$2.1 million and a decrease in inventory of \$0.3 million. These were offset by a decrease of \$1.7 million in accounts payable and an increase in other operating assets of \$0.6 million. The decrease in receivables is due to decreases in sales volumes during the nine months ended July 31, 2024. The decrease in accounts payable is driven by a change in timing of invoices.

Cash flow used in investing activities. Net cash used in operating activities generally reflects the cash outflows for property, plant and equipment.

We used \$28.2 million to fund investing activities during the nine months ended July 31, 2025. The Company used \$34.2 million for the purchase of property, plant and equipment, which was partially offset by \$6.0 million in proceeds from the sale of property, plant and equipment.

We used \$30.0 million to fund investing activities during the nine months ended July 31, 2024. The Company used \$37.5 million for the purchase of property, plant and equipment, which was partially offset by \$7.5 million in proceeds from the sale of property, plant and equipment.

Cash flow used in financing activities.

Net cash used in financing activities was \$23.8 million for the nine months ended July 31, 2025. Cash used in financing activities included \$375.0 million in payments for the extinguishment of the 2026 Notes, \$53.1 million in dividends paid, \$8.2 million in debt issuance costs paid related to the 2032 Notes and \$12.3 million in purchase of treasury stock, which included \$11.7 million purchased under the share repurchase program and \$0.6 million from the purchase of shares into treasury stock in order to fund the employee tax obligations for certain stock award vesting and stock option exercise activities. These cash outflows were partially offset by \$425.0 million in proceeds from the issuance of the 2032 Notes.

Net cash used in financing activities was \$24.8 million for the nine months ended July 31, 2024. Cash used in financing activities included \$19.0 million in net payments under the Company's ABL Facility and \$7.2 million in purchase of treasury stock, which included \$4.0 million purchased under the share repurchase program and \$3.2 million in outflows from the purchase of shares into treasury stock in order to fund the employee tax obligations for certain stock award vesting and stock option exercise activities.

Accounting and Other Reporting Matters

Non-GAAP Measures (EBITDA and Adjusted EBITDA)

We calculate EBITDA by taking GAAP net income and adding back interest expense and amortization of deferred financing costs, net of interest income, income taxes, depreciation and amortization. Adjusted EBITDA is calculated by taking EBITDA and adding back loss on debt extinguishment, stock-based compensation, changes in the fair value of warrant liabilities, other income, net, goodwill and intangibles impairment and other adjustments. Other adjustments include non-recurring expenses, non-cash currency gains/losses, transaction expenses and other items not necessarily indicative of our underlying operating performance. Transaction expenses represent expenses for legal, accounting, and other professionals that were engaged in the completion of acquisitions. Transaction expenses can be volatile as they are primarily driven by the size of a specific acquisition. As such, we exclude these amounts from Adjusted EBITDA for comparability across periods.

We believe these non-GAAP measures of financial results provide useful supplemental information to management and investors regarding certain financial and business trends related to our financial condition and results of operations, and as a supplemental tool for investors to use in evaluating our ongoing operating results and trends and in comparing our financial measures with competitors who also present similar non-GAAP financial measures. In addition, these measures (1) are used in quarterly and annual financial reports and presentations prepared for management, our board of directors and investors, and (2) help management to determine incentive compensation. EBITDA and Adjusted EBITDA have limitations and should not be considered in isolation or as a substitute for performance measures calculated under GAAP. These non-GAAP measures exclude certain cash expenses that we are obligated to make. In addition, other companies in our industry may calculate EBITDA and Adjusted EBITDA differently or may not calculate it at all, which limits the usefulness of EBITDA and Adjusted EBITDA as comparative measures.

(in thousands)	Three Months Ended July 31,		Nine Months Ended July 31,	
	2025	2024	2025	2024
Consolidated				
Net income	\$ 3,699	\$ 7,560	\$ 1,056	\$ 6,780
Interest expense and amortization of deferred financing costs, net of interest income	8,126	6,261	22,222	19,597
Income tax expense	1,333	3,081	295	4,250
Depreciation and amortization	13,638	14,491	40,422	42,827
EBITDA	26,796	31,393	63,995	73,454
Loss on debt extinguishment	-	-	1,392	-
Stock-based compensation	526	644	1,431	1,917
Change in fair value of warrant liabilities	-	-	-	(130)
Other income, net	(228)	(276)	(290)	(360)
Other adjustments ⁽¹⁾	(251)	(123)	(177)	3,586
Adjusted EBITDA	\$ 26,843	\$ 31,638	\$ 66,351	\$ 78,467
U.S. Concrete Pumping				
Net income (loss)	\$ 1,625	\$ 4,954	\$ (3,056)	\$ 2,688
Interest expense and amortization of deferred financing costs, net of interest income	5,005	4,088	13,527	12,712
Income tax expense (benefit)	(133)	1,162	(1,795)	(426)
Depreciation and amortization	9,145	9,874	27,226	30,374
EBITDA	15,642	20,078	35,902	45,348
Loss on debt extinguishment	-	-	862	-
Stock-based compensation	359	474	968	1,397
Other income, net	(144)	(190)	(161)	(214)
Other adjustments ⁽¹⁾	(253)	(107)	(176)	2,787
Adjusted EBITDA	\$ 15,604	\$ 20,255	\$ 37,395	\$ 49,318
U.S. Concrete Waste Management Services				
Net income	\$ 1,391	\$ 1,701	\$ 2,817	\$ 1,529
Interest expense and amortization of deferred financing costs, net of interest income	2,354	1,488	6,495	4,811
Income tax expense	1,029	1,483	1,444	3,466
Depreciation and amortization	2,501	2,710	7,428	6,889
EBITDA	7,275	7,382	18,184	16,695
Loss on debt extinguishment	-	-	530	-
Stock-based compensation	167	170	463	520
Other income, net	(71)	(65)	(86)	(75)
Other adjustments	-	(332)	(10)	442
Adjusted EBITDA	\$ 7,371	\$ 7,155	\$ 19,081	\$ 17,582
U.K. Operations				
Net income	\$ 683	\$ 905	\$ 1,295	\$ 2,433
Interest expense and amortization of deferred financing costs, net of interest income	767	685	2,200	2,074
Income tax expense	437	436	646	1,210
Depreciation and amortization	1,992	1,907	5,768	5,564
EBITDA	3,879	3,933	9,909	11,281
Other income, net	(13)	(21)	(43)	(71)
Other adjustments	2	316	9	357
Adjusted EBITDA	\$ 3,868	\$ 4,228	\$ 9,875	\$ 11,567
Other				
Net income	\$ -	\$ -	\$ -	\$ 130
EBITDA	-	-	-	130
Change in fair value of warrant liabilities	-	-	-	(130)
Adjusted EBITDA	\$ -	\$ -	\$ -	\$ -

¹ Other adjustments include the adjustment for non-recurring expenses, non-cash currency gains/losses and transaction expenses. For the nine months ended July 31, 2024, other adjustments include a \$3.5 million non-recurring charge related to sales tax litigation. See [Note 14](#) in Part I, Item 1 of this report for more information.

Critical Accounting Policies and Estimates

Our critical accounting policies and estimates are disclosed in the "Critical Accounting Policies and Estimates" section of our [Annual Report](#). No modifications have been made during the nine months ended July 31, 2025 to these policies or estimates except for those noted in [Note 2](#) to the condensed consolidated financial statements included within Item 1 of this report.

New Accounting Pronouncements

For information regarding recent accounting pronouncements, see [Note 2](#) to the condensed consolidated financial statements included within Item 1 of this report for more information.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

We are a smaller reporting company as defined in Rule 12b-2 of the Exchange Act; therefore, pursuant to Item 305(e) of the Regulation S-K, we are not required to provide the information required by this Item.

Item 4. Controls and Procedures.

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of July 31, 2025 (as such term is defined in Rule 13a-15(e) under the Exchange Act). Our disclosure controls and procedures are designed to provide reasonable assurance that the information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. Any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

Based upon this evaluation, our Chief Executive Office and Chief Financial Officer concluded that, as of July 31, 2025, our disclosure controls and procedures were effective at the reasonable assurance level.

Changes in Internal Control Over Financial Reporting

There have been no changes in our internal control over financial reporting that occurred during the quarter ended July 31, 2025 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Part II

Item 1. Legal Proceedings.

The information required with respect to this item can be found under "Commitments and Contingencies—Litigation" in [Note 14](#) of the notes to the condensed consolidated financial statements in this quarterly report and is incorporated by reference into this Item 1.

Item 1A. Risk Factors.

Other than as set forth below, there have been no material changes to the Risk Factors previously disclosed in our Annual Report. For a detailed discussion of the risks that affect our business, please refer to the section entitled "Risk Factors" in the [Annual Report](#).

Changes in foreign trade policies and other factors beyond our control may adversely impact our business and financial performance.

Economic impacts from tariffs and U.S. trade policy changes, including significant tariffs on imported goods, could have direct and/or indirect material adverse effects on our business. Our operations may be indirectly impacted as they are closely tied to residential, commercial, and infrastructure construction, which may face reduced demand if tariffs increase material costs or consumer prices, leading to economic slowdowns or project cancellations resulting in reduced demand for our concrete pumping and waste management services. Additionally, our reliance on international suppliers for certain key operational equipment directly exposes us to risks of cost increases or supply constraints. Our inability to mitigate these risks or adapt to rapidly changing trade environments could adversely affect our results of operations and financial performance.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Issuer Purchases of Equity Securities

During the third quarter of 2025, under our share repurchase program, we repurchased an aggregate of 592,655 shares of our common stock for a total of \$3.8 million at an average price of \$6.40 per share. The following table reflects issuer purchases of equity securities for the three months ended July 31, 2025:

ISSUER PURCHASES OF EQUITY SECURITIES

Period	Total Number of Shares Purchased	Average Price Paid Per Share (1)	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (2)	Approximate Dollar Value of Shares that May Yet be Purchased under the Plans or Programs (in millions) (1,3)
May 1, 2025 - May 31, 2025	104,565	\$ 6.40	104,565	\$ 8.5
June 1, 2025 - June 30, 2025	276,283	6.14	276,283	21.8
July 1, 2025 - July 31, 2025	211,807	6.75	211,807	20.4
Total	592,655	\$ 6.40	592,655	\$ 20.4

(1) Excludes commission cost and any applicable excise taxes incurred on share repurchases.

(2) From June 2022 through April 2025, the board of directors of the Company has approved (through various resolutions) an aggregate authorization of \$35.0 million for the Company's share repurchase program. In March 2025, the board of directors of the Company approved the extension of the expiration date of the existing share repurchase program from March 31, 2025 to December 31, 2026, which was announced March 11, 2025. Further, in June 2025, the board of directors of the Company approved an authorization of \$15.0 million increase for the Company's share repurchase program, which was announced June 5, 2025. This brings the total share repurchase program authorizations to \$50.0 million.

(3) Dollar value of shares that may yet be purchased under the repurchase programs as of the end of the quarter covered by this Quarterly Report on Form 10-Q.

Item 3. Defaults Upon Senior Securities.

None

Item 4. Mine Safety Disclosures.

Not Applicable.

Item 5. Other Information.

- (a) None
- (b) None
- (c) None

Item 6. Exhibits.

The documents set forth below are filed herewith or incorporated herein by reference to the location indicated.

Exhibit No.	Description
31.1	Certification of the Chief Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a).
31.2	Certification of the Chief Financial Officer required by Rule 13a-14(a) or Rule 15d-14(a).
32.1	Certification of the Chief Executive Officer required by Rule 13a-14(b) or Rule 15d-14(b) and 18 U.S.C. Section 1350.
32.2	Certification of the Chief Financial Officer required by Rule 13a-14(b) or Rule 15d-14(b) and 18 U.S.C. Section 1350.
101.INS	Inline XBRL Instance Document (the Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document)
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CONCRETE PUMPING HOLDINGS, INC.

By: /s/ Iain Humphries
Name: Iain Humphries
Title: Chief Financial Officer and Secretary
(Authorized Signatory)

Dated: September 4, 2025

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER
PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Bruce Young, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarter ended July 31, 2025 of Concrete Pumping Holdings, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: September 4, 2025

/s/ Bruce Young

Bruce Young, Chief Executive Officer and Director
(principal executive officer)

**CERTIFICATION OF CHIEF FINANCIAL OFFICER
PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Iain Humphries, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarter ended July 31, 2025 of Concrete Pumping Holdings, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: September 4, 2025

/s/ Iain Humphries

Iain Humphries, Chief Financial Officer and Director
(principal financial and accounting officer)

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER
PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, I the undersigned Chief Executive Officer of Concrete Pumping Holdings, Inc. (the "Company") hereby certify that to my knowledge, the Quarterly Report on Form 10-Q of the Company for the quarter ended July 31, 2025 (the "Report") accompanying this certification, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: September 4, 2025

/s/ Bruce Young

Bruce Young, Chief Executive Officer and Director
(principal executive officer)

**CERTIFICATION OF CHIEF FINANCIAL OFFICER
PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, I the undersigned Chief Financial Officer of Concrete Pumping Holdings, Inc. (the "Company") hereby certify that to my knowledge, the Quarterly Report on Form 10-Q of the Company for the quarter ended July 31, 2025 (the "Report") accompanying this certification, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: September 4, 2025

/s/ Iain Humphries

Iain Humphries, Chief Financial Officer and Director
(principal financial and accounting officer)